

Unaudited Results 9 Months ended 30 September 2015 UCA BLICA DELICATION OF THE RESULT OF THE RESULT. THE RESULT OF THE RESULT OF

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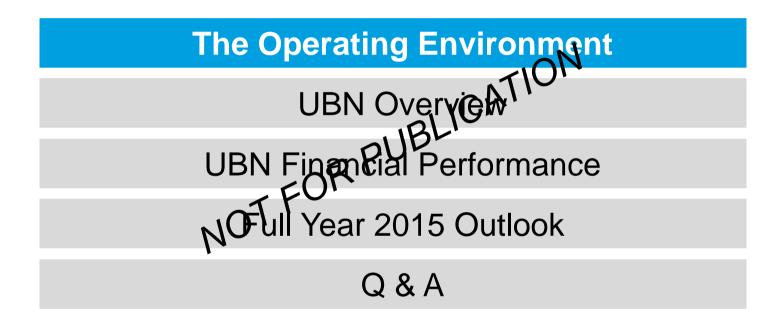
Forward Looking Statements

This presentation contains or incorporates by reference 'forward-looking statements' regarding the belief or current expectations of Union Bank Plc, the Directors and other members of its senior management about the Group's businesses and the transactions described in this presentation. Generally, words such as "could", "will", "expect", "intend", "anticipate", "believe", "plan", "seek" or similar expressions identify forward-looking statements.

These forward-looking statements are not guarantees of future performance. Rather, they are based on current views and assumptions and involve known and unknown rights uncertainties and other factors, many of which are outside the control of the Company and/or its Group and are difficult to predict, that may cause actual results to differ materially from any future results of developments expressed or implied from the forward-looking statements. Such risks and uncertainties include, but are not limited to, regulatory developments, competitive conditions, technological developments and general economic conditions. The Bank assumes no responsibility to update any of the forward looking statements contained in this presentation.

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In 2015, the Nigerian economy has experienced headwinds

Quarterly GDP growth slowed to 2.57% in Q2 2015 (vs 3.96% for Q1 2015 and 5.9% for Q4 2014) as oil and gas and the real sectors have contracted. Analysts have revised down 2015 growth to 2.8%

The Naira has been under pressure due to declining oil prices over the last 18 months. Oil price per barrel is \$47.77 in Oct 2015 from \$98.27 in Sept 2014, significantly impacting Federal Government foreign exchange earnings

Continued rise in inflation - now at 9.4% (8.2% in Jan 2015), despite government efforts to curb. Cost pressures due to impact of exchange rate depreciation on imported goods and services

Domestic consumption fell as a result of declining disposable income on the back rising prices. At Q1 2015, consumption declined by 19% from N12.9tr in Q4 2014

Decline in foreign external reserves which has remained between \$30 - \$32bn due to low oil prices



Central Bank of Nigeria's ("CBN") closure of the Dutch Auction System in Q1 2015 contributed to the devaluation of the Naira (NGN) from N168/\$1 to N198/\$1

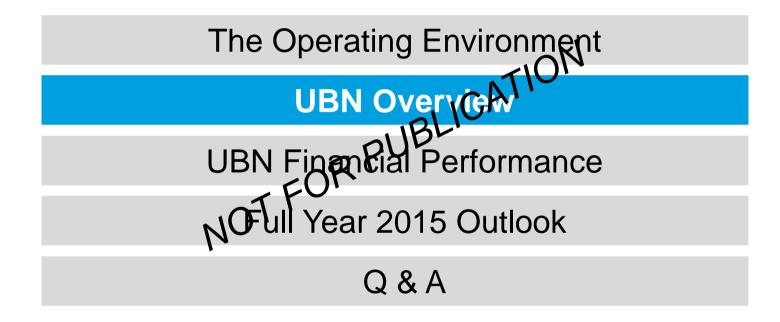
Foreign exchange ("FX") management directives included exclusion of 41 import items from accessing foreign currency (FCY) at the official FX rate and ban on FCY for local transactions

Changes in Cash Reserve Requirement marmonized at 31% in May 2015 for public and private sector deposits but subsequently reduced to 25% in Sept 2015

To foster financial inclusion and access, bank transaction fees have been reduced

Implementation of Treasury Single Account which resulted in the transfer of ~N1.2trn (\$6bn) of public sector funds to the CBN







The Union Bank Story

- Union Bank ("UBN") was established in 1917 and is one of Nigeria's long-standing and most respected financial institutions, offering a portfolio of banking services to individual, SME, commercial and corporate clients.
- Following the banking crisis in 2009 and the intervention of the Central Bank of Nigeria (CBN) via AMCON, the bank was recapitalized in 2012 with an injection of \$500 million by Union Global Partners Limited (UGPL), a consortium of local and international investors (CGPL acquired 65% of the bank's shareholding and in 2014 AMCON's remaining 20% stake in the bank was acquired by Atlas Mara.
- With new leadership, UBN has redefined its ambition and mapped out a strategy to be a highly respected provider of quality banking services. Aggressive execution of this strategy is underway, leveraging a robust transformation team largely focused on people, processes and technology. Our transformation efforts are yielding positive results as evident from our financial results.
- Other notable achievements to date include our successful migration to a new core banking platform, implementation of new mobile banking platform, launch of five smarter banking centres, upgrade of 30+ branches, launch of Oracle ERP, upgrade of our data centre, establishment of our central processing centre to drive operational efficiencies and strengthened talent base.
- Following the launch of our new identity, we have entered a new phase of our transformation. Our new brand identity positions us competitively in the industry and we are confident in our ability to deliver a superior customer experience to our existing customers and attract a new base of customers.
- With our unrelenting commitment to our transformation, we are repositioning Union Bank as a strong player in the Nigerian banking sector – *A Simpler, Smarter Bank*.

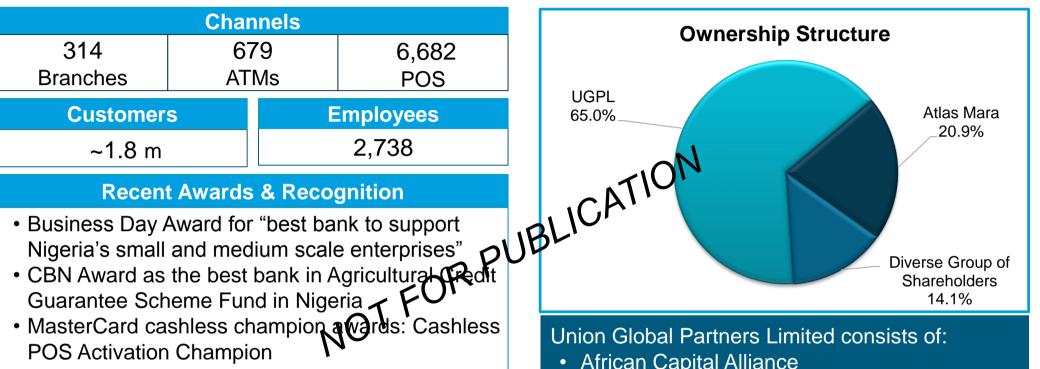


Union Bank at a Glance (Sept 2015)

Channels					
314	679		6,682 POS		
Branches	ATMs		POS		
Customer	S	E	mployees		
~1.8 m	8 m 2,738				2,738

- **POS** Activation Champion
- First Nigerian bank awarded the latest Payment Card Industry Data Security Standard (PCI DSS) Version 3.0 certification
- Certified ISO27001:2013 standard for Information Security
- Web Jurist: Best in Aesthetics, Banking





Union Global Partners Limited consists of:

- African Capital Alliance •
- Standard Chartered Private Equity
- African Development Corporation (ADC) *
- **Corsair Capital** •
- FMO (Netherlands Development Finance Co.)
- **Chandler Corporation**

Credit Ratings

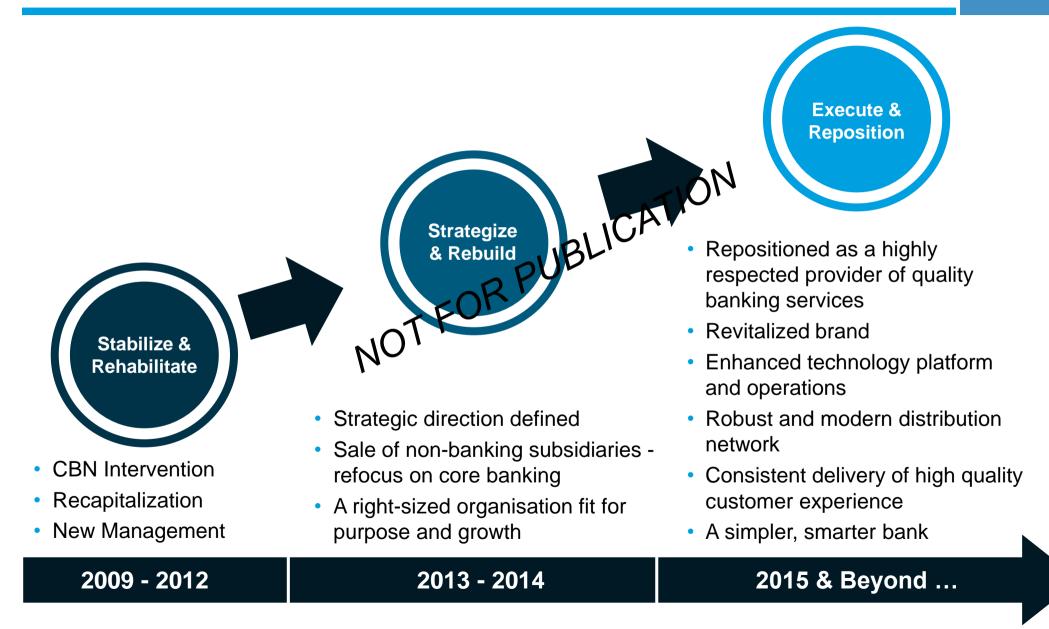
Fitch: b-

GCR: A2 (Short-Term) BBB+ (Long Term)

* Owned by Atlas Mara



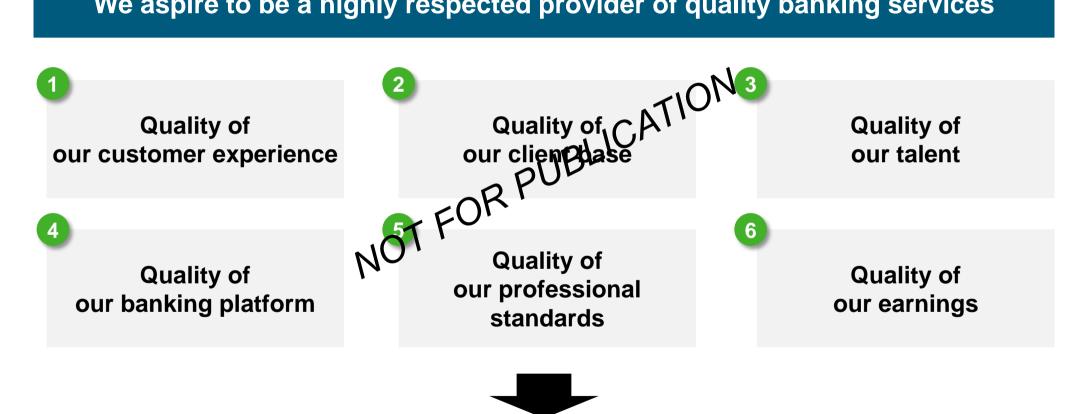
Growth Context for Union Bank





Our Ambition for Union Bank

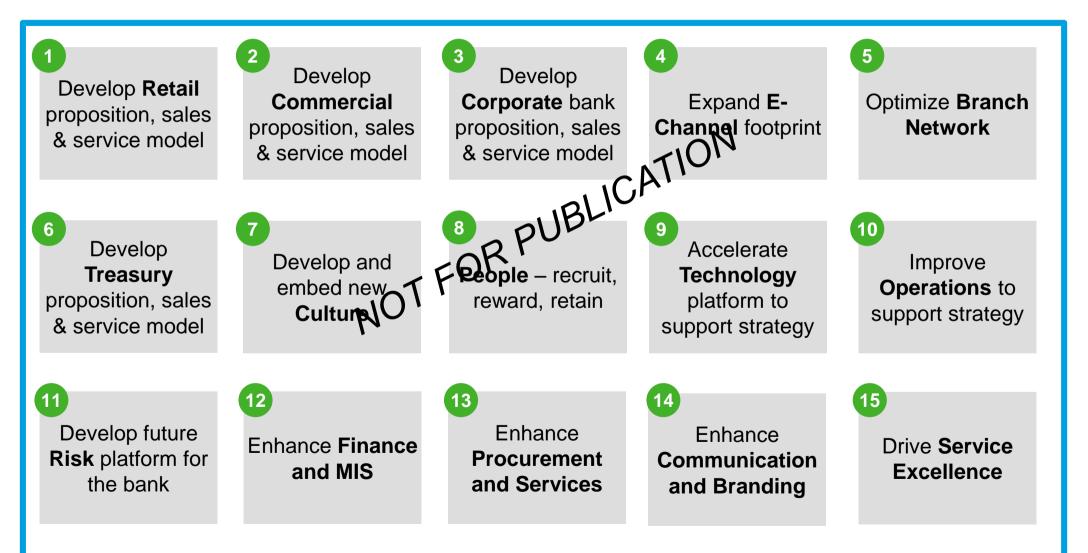
We aspire to be a highly respected provider of quality banking services



A leading mid-tier Bank by 2018, on a trajectory to be top tier by 2020



Executing our strategy through a robust transformation plan





Our Strong Leadership Team



Udoma Udo Udoma Chairman



Emeka Emuwa Chief Executive Officer 25+ years experience in banking





Oyinkan Adewale Chief Financial Officer 31+ vears Chartered Accountant, 25+ years experience in banking



Emeka Okonkwo Head, Corporate Banking 23+ years experience in banking



Lucky Jayaratne Head, IT & Operations 34+ years experience in banking



Adekunle Sonola Head, Commercial Banking 23+ years experience in banking



Joseph Mbulu Head. Transformation 23+ years experience in business transformation & banking

Carlos Wanderley Head, Retail Banking 23+ years experience in retail & banking



Lola Cardoso Head, Corporate Strategy 17+ years experience in strategy & banking



Ibrahim Kwargana Head, North & Public Sector 25+ years experience in banking



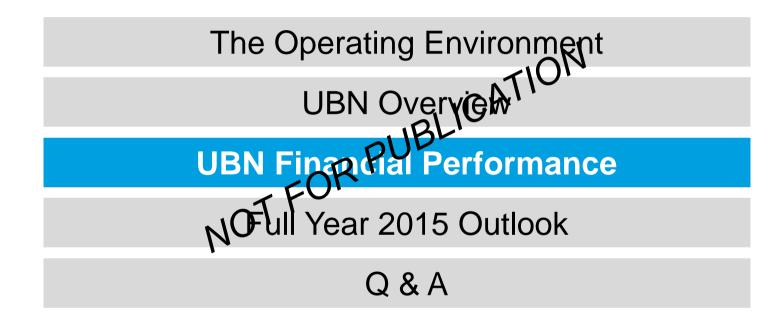
Miyen Swomen Head, Human Resources 19+ years experience in HR, strategy & banking



Our Financial Performance - Proof Points of Our Success So Far

		FY 2011	FY 2012	FY 2013	FY 2014	9M 2015
Balance	Assets	827,153	886,468	882,097	920,936	1,015,469
Sheet	Gross Loans	155,747	148,790	230,720	325,748	367,254
(N'bn)	Customer Deposits	399,775	482,005	479,956	507,431	526,116
	Equity	178,902	171,671	187784	205,974	219,942
	Loan to Deposit	36%	31%	U48%	64%	70%
Key B/S	Non Performing Loans	5.1%	6.76 M	5.9%	5.1%	6.2%
Ratios	Capital Adequacy	^{21%} P	JB20%	25%	16%	16%
	Liquidity	- PARF	84%	63%	43%	32%
	Gross Earnings	1 ,206	96,484	103,225	109,821	86,408
Income	Net Operating Income	(29,425)	90,404 74,337	66,052	82,277	55,458
Statement	Operating Expenses	(23,423) 73,208	70,899	56,686	57,222	42,291
(N'bn)	PBT	(102,633)	3,438	4,201	20,691	13,168
	PAT	(76,711)	3,170	5,121	20,486	13,082
	Net Interest Margin	4.3%	8.0%	7.6%	8.6%	8.6%
	Cost to Income	183%	96%	71%	67%	770%1%
Key P&L	Return on Equity	(428%)	1.8%	2.8%	10.4%	8.2%
Ratios	Return on Asset	(12.3%)	0.4%	0.5%	2.3%	1.8%
	Earnings Per Share	(1,252k)	19k	30k	121k	77k







9M 2015 Performance - Bank Key Achievements

- In spite of significant volatility on the macro-economic front and strong regulatory headwinds, reported profit after tax for 9M 2015 was N13.2bn, up 11% from 9M 2014. Excluding the gain on the sale of subsidiaries, 9M 2015 PBT is N9.8bn and still compares favourably against 9M 2014 PBT of N6.6bn, with a 74% YoY increase.
- Net interest income is up 4% to N39bn (N37bn for 9M'15) reflecting the positive asset growth of the loans and advances that were up 13% to N367bn (N326br) Dec'14). This improvement is despite a slight increase in the average cost of funding for UBN-given the market-broad liquidity pressures currently being experienced. Non-interest income before gains on disposal of subsidiaries is up 6% to N18bn supported by the
- increase in client base and preside trading income due to volatility in the currency market.
- Operating expenses for 9M'15 decreased by 2% to N42.3bn (N43.1bn 9M 2014). This downward trend is expected to continue and reflects the cost efficiency benefits following the significant transformation program conducted over the past 18 to 24 months.
- As we go into the final quarter of the year, we expect to sustain this level of performance, leveraging on our new brand identity, maintaining our focus on improving operating efficiencies and proactively managing our risk whilst cautiously exploring emerging opportunities in the economy.



9M 2015 Performance - Bank Financial Highlights ⁽¹⁾

Balance Sheet	 Total Assets up 10% to N1,015bn (N921bn Dec 2014) Net Loans & Advances up 13% to N342bn (N302bn Dec 2014) Customer Deposits up 4% to N526bn (N507bn Dec 2014) Equity up 7% to N220bn (N206bn Dec 2014)
Income Statement	 Gross Earnings up 11% to N86bn (N78bn 9M 2014) Net Operating Income up 2% to N55bn (N55bn 9M 2014) Operating Expenses down 2% to N42bn (N43bn 9M 2014) PBT up 11% to N13bn (N1200 9M 2014) PBT excluding gains on subsidiary sale up 74% to 9.8bn (N7bn 9M 2014) PAT up 11% to 10 (000 9M 2014)
Key Ratios	 Loan to Peposit Ratio 70% (64% Dec 2014) Non-Performing Loan Ratio 6.2% (6.3% 9M 2014) Capital Adequacy Ratio 16% (16% Dec 2014) Liquidity Ratio 32% (vs regulatory minimum of 30%) Net Interest Margin 8.8% (8.9% in 9M 2014) Cost to Income Ratio 70.6% (71.6% in 9M 2014) Return on Equity 8.2% (8.2% in 9M 2014) Return on Assets 1.8% (1.8% in 9M 2014) Earnings Per Share 77.2k (69.6k in 9M 2014) Cost of Risk 1.3% (1.7% in 9M 2014)

¹ Unaudited Financials

Union Bank has navigated well through the challenging period by remaining conservative and rigorously managing costs



Manoeuvring current liquidity squeeze	 UBN is mainly private sector funded, hence lower liquidity risk Take short to medium-term deposits to provide buffer during this time Continuous focus on low cost deposits to ensure sound margin The bank's liquidity ratio has remained above regulatory minimum at all times
Growing our loai book	 Tightened the risk acceptance criteria for new lending - more cautious approach in certain sectors; strict adherence to various rottolio limits; and limited foreign currency lending to unhedged counterparties Strengthened recovery effort with increased resourcing and adapted recovery tactics
Currency Devaluation	 Foreign currency (F) loans backed by FCY cash flows provide natural hedge Sector exposures mainly to top end players with the capacity to absorb incremental operative costs arising from currency devaluation
Effective Capital Management	 More efficient balance sheet management Continued profit retention No plans to raise capital in the short term; low market liquidity and depressed valuation levels
Cost Management & Efficiency	 Continued optimization of branch network and associated costs Restructuring of procurement processes and streamlining operations Driving e-banking products and services to reduce our cost to serve Leveraging transaction banking to increase share of wallet, optimising revenue

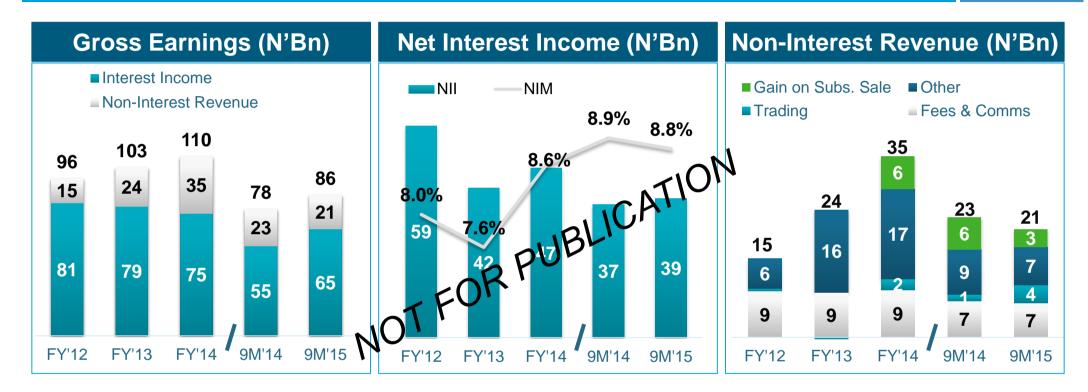


9M 2015 Performance - Bank Profit and Loss Statement

	9M 2015 N'million	9M 2014 N'million	YoY % change
Gross earnings	86,408	77,876	11%
Interest income	65,333	54,884	19%
Interest expense	(26,529)	(17,668)	50%
Net interest income	37,10	37,216	4%
Impairment charge for credit loss	C (4,421)	(5,663)	(22%)
Impairment charge for credit loss Net interest income after impairment charge BL	34,383	31,553	9%
Net trading income	3,526	1,202	193%
Gain on sale of subsidiaries O	3,412	6,287	(46%)
Fees, commissions and other operating Income	17,549	21,790	(19%)
Non interest income	21,075	22,992	(8%)
Operating Income	55,458	54,545	2%
Net impairment loss on financial assets	-	433	(100%)
Operating expenses	(42,291)	(43,092)	(2%)
Profit before tax	13,168	11,886	11%
Income tax expense	(86)	(98)	(12%)
Profit after tax	13,082	11,788	11%



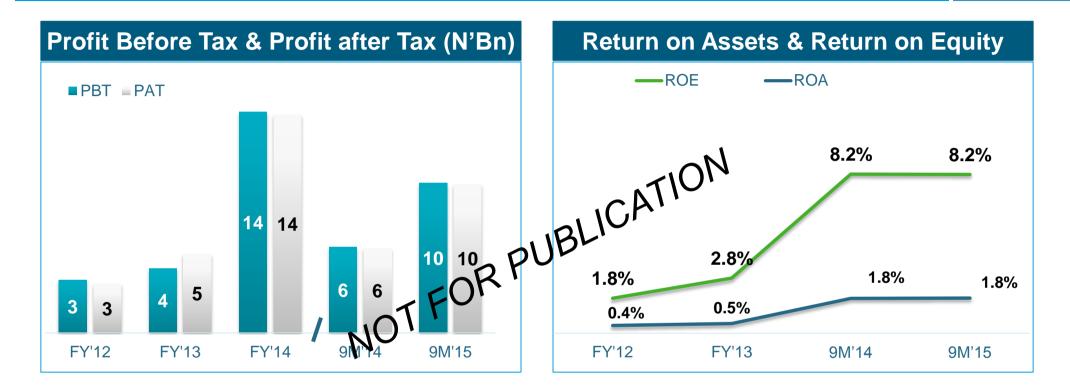
Consistent Earnings Growth Despite Tough Environment



- Gross earnings grew by 11% in 9M'15 compared to 9M'14 despite the significant volatility across the macro-economic landscape
- Net interest income is up 4% to N39bn (N37bn for 9M'15)
- Non-interest revenue before gains on disposal of subsidiaries is up 6% to N18bn



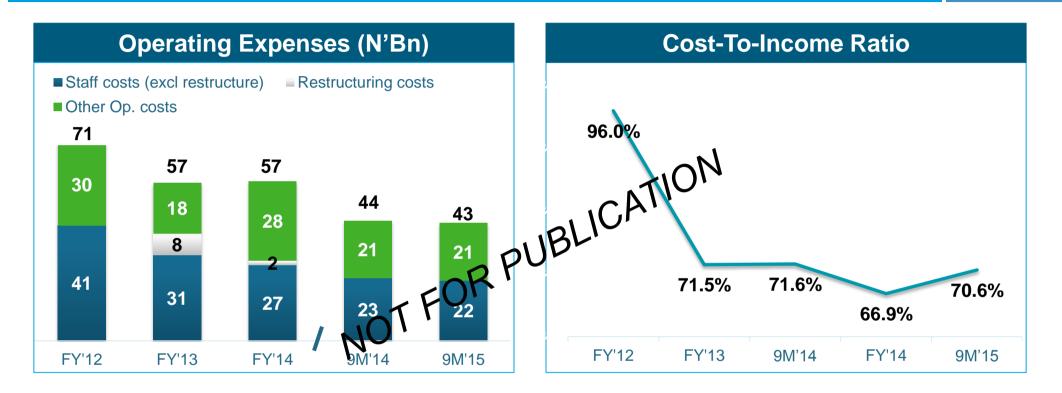
Continued Profit Trajectory



- UBN delivered PBT of N13.2bn in 9M'15, up 11% over 9M'14
- Excluding the gain on the sale of subsidiaries, 9M'15 PBT is N9.8bn and still compares favourably against 9M'14 PBT of N6.6bn, with a 74% YoY increase



Continuous Improvement in Cost Management



- Operating expenses have declined by 2% YoY driven by our sustained cost discipline. This is in spite
 of our continued investment in technology, branch infrastructure, people and increased marketing
 spend
- Continued focus on e-banking products and transaction banking will deliver further costs

* CIR includes gain on sale of subsidiaries of N3.4bn 9M 2015, N6.3bn for 9M'15 and FY'15



Sept 2015 Performance - Bank Balance Sheet

	Sep-15 N'million	Dec-14 N'million	% change
ASSETS			
Cash and cash equivalents	58,615	58,457	0%
Non-pledged trading assets	27,280	745	>100%
Pledged assets Pledged assets Loans and advances to customers Investment securities Trading properties	C 89,948	83,935	7%
Loans and advances to customers	BL 341,702	302,372	13%
Investment securities	168,370	193,656	(13%)
Trading properties	1,124	1,930	(42%)
Investment in subsidiaries NO ¹	8,372	8,372	0%
Property and equipment	50,020	49,428	1%
Intangible assets (software)	3,271	2,071	58%
Deferred tax assets	95,875	95,875	0%
Cash reserve requirement	151,911	113,376	34%
Other assets (excluding CRR)	15,511	8,194	89%
	1,012,949	918,411	10%
Assets classified as held for sale	2,520	2,525	0%
TOTAL ASSETS	1,015,469	920,936	10%

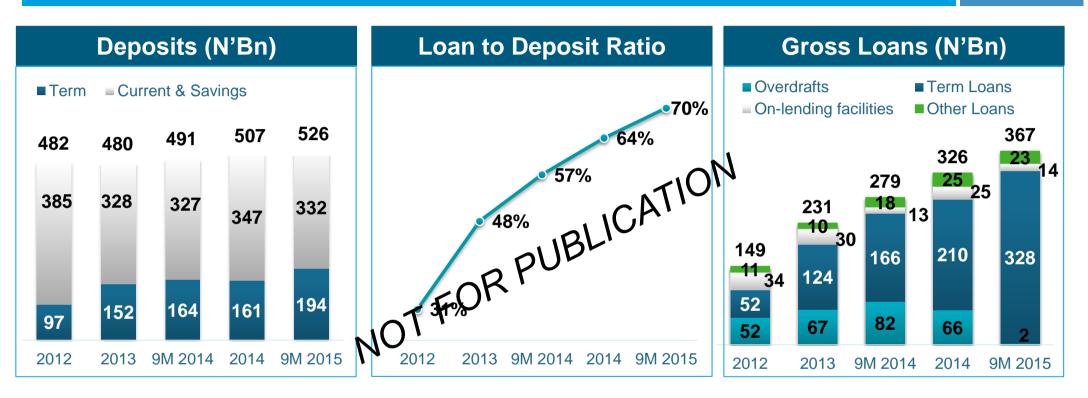


Sept 2015 Performance - Bank Balance Sheet (Cont.)

	Sep-15 N'million	Dec-14 N'million	% change
LIABILITIES	it initial		onange
Deposits from banks – Lcy	9,000	-	100%
Deposits from banks - Fcy	5-970N	18,055	(67%)
Deposits from banks - Fcy Deposits from customers Current tax liabilities Other liabilities Retirement benefit obligations Other borrowed funds TOTAL LIABILITIES	A20 ,116	507,431	4%
Current tax liabilities	517	635	(19%)
Other liabilities	153,480	109,861	40%
Retirement benefit obligations	245	845	(71%)
Other borrowed funds	100,199	78,135	28%
TOTAL LIABILITIES NO	795,527	714,962	11%
EQUITY			
Share capital and share premium	400,109	400,109	-
Retained earnings / (accumulated loss)	(244,909)	(251,172)	(2%)
Other reserves	64,742	57,037	14%
Equity attributable to equity-holders of the bank	219,942	205,974	7%
TOTAL LIABILITIES AND EQUITY	1,015,469	920,936	10%



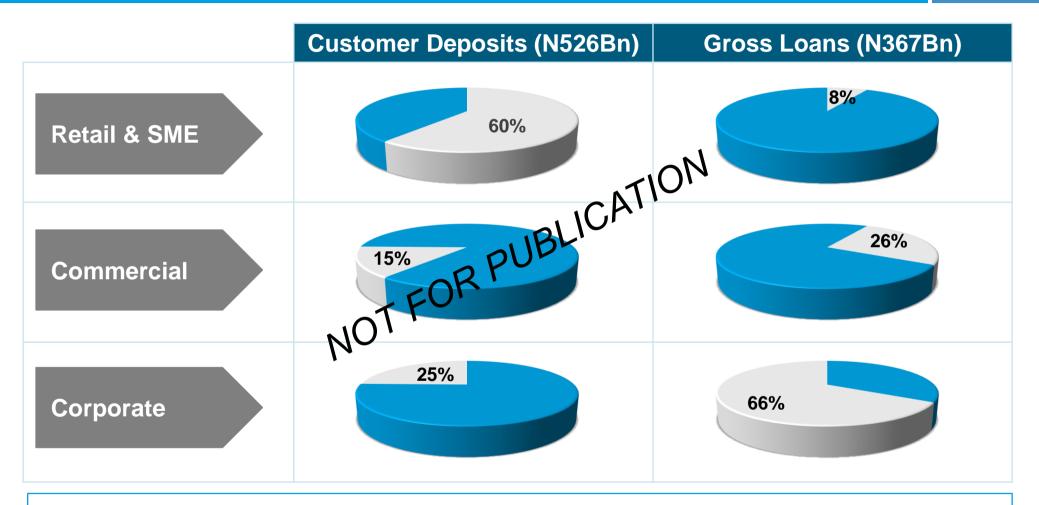
Consistent Balance Sheet Growth



- Increased customer deposits by 7% Y-o-Y closing at N526bn, compared to N491bn in Sept 2014
- Improved loan-to-deposit ratio to 70% as at Sept 2015 from 64% in Dec. 2014
- Loan growth of 13% as at Sept 2015 from Dec. 2014, having slowed down loan growth end H1 in the face of uncertainties on the policy front and growing risk in certain sectors
- Lending to resume cautiously as more clarity emerges, with a focus on premium quality risk assets as we continue to explore opportunities to grow our market share responsibly



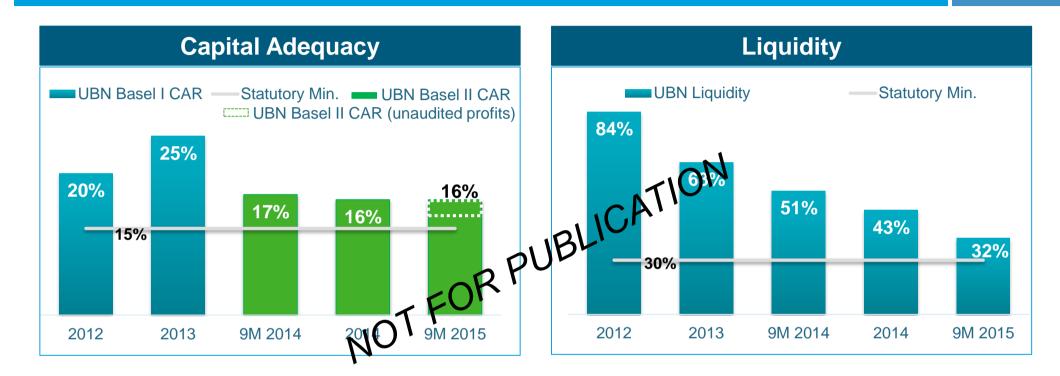
Deposits and Loans by Business Segment



- Retail deposits of N317bn at Sept'15, account for 60% of total bank. This diversified base implies reduced concentration risk
- Corporate banking loans at N244bn account for 66% of the total loan book of the bank



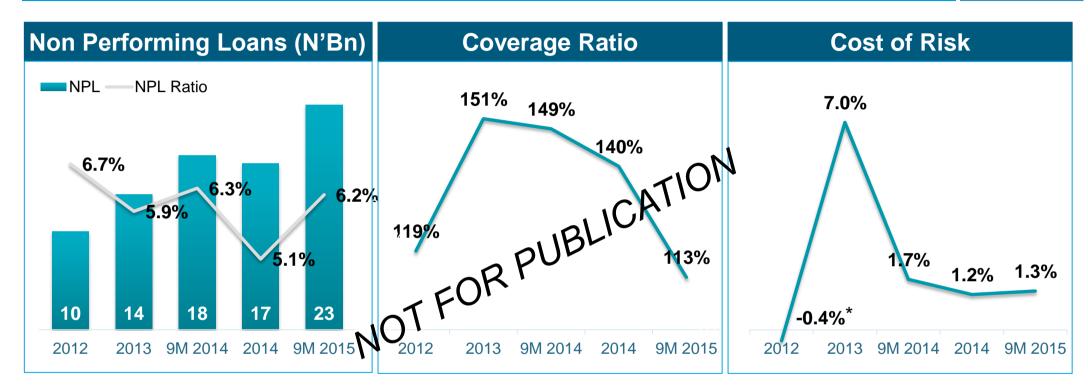
Adequate Capital Adequacy & Liquidity



- The bank's capital and liquidity ratios remain above regulatory requirements despite the volatility in market liquidity occasioned by stringent regulatory policy.
- End Oct 2015, liquidity ratio 41.5% reflecting reduced pressure post CRR reduction.



Focus on Loan Book Quality



- Non performing loan (NPL) ratio of 6.2% vs 6.3% Sept 2014 and 5.1% Dec 2014 reflects increasingly difficult macroeconomic conditions for our customers
- Coverage ratio of 113% reflects a conservative provisioning policy
- NPL recovery and continuous monitoring of existing loan book should see a reduction in the NPLs and reduced levels of impairment losses for the rest of the year and onwards

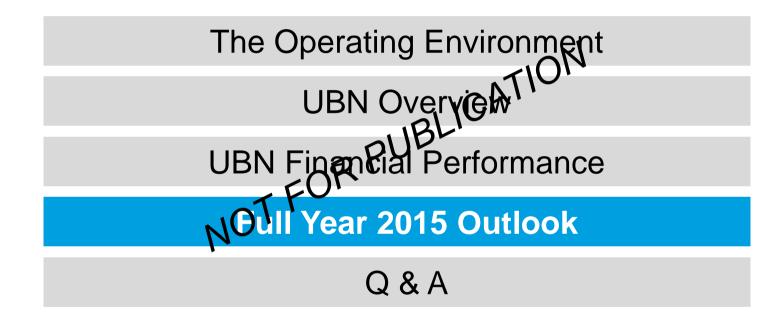
Funding Structure

Source	Sep-15 N'million	Dec-14 N'million	Sep-14 N'million
Customer deposits	526,116	507,431	490,731
Deposits from Banks	14,970	18,055	11,463
On-lending facilities	20,588	24,670	27,603N
FCY Borrowings	79,661	53,465	09,361
Equity	219,842	205,974	BL 195,445
Total	861,227	809,595	764,608
	1	FUI	
Sep-201	5 NO1	, Dec	: 2014
26% 9% 29/ 2%	61%	25% 7% 3% 2%	63%
Customer deposits	ts from Banks	-lending facilities	Borrowings Equity

- Customer deposits remain the bank's main source of funding
- On-lending facilities comprise of funding from BOI and CACS
- FCY borrowings are largely medium term borrowings from various financial institutions

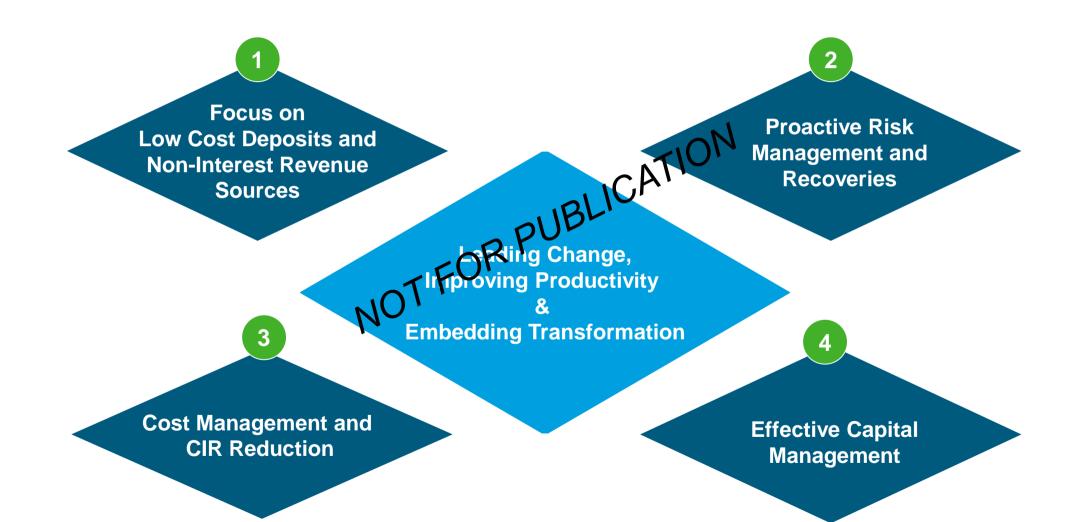
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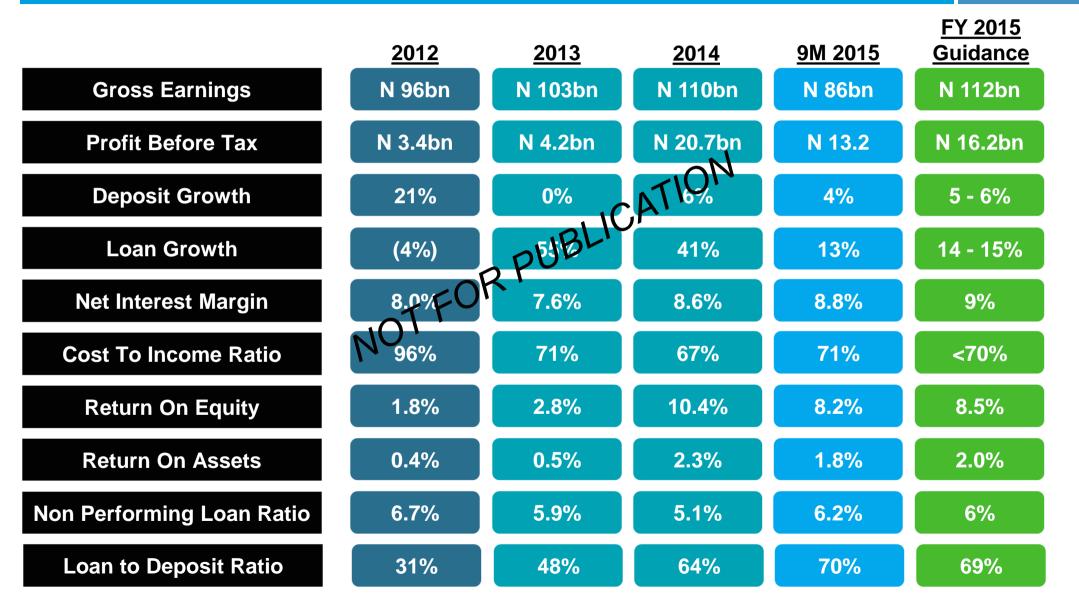




Union Bank's priorities for 2015 remain unchanged



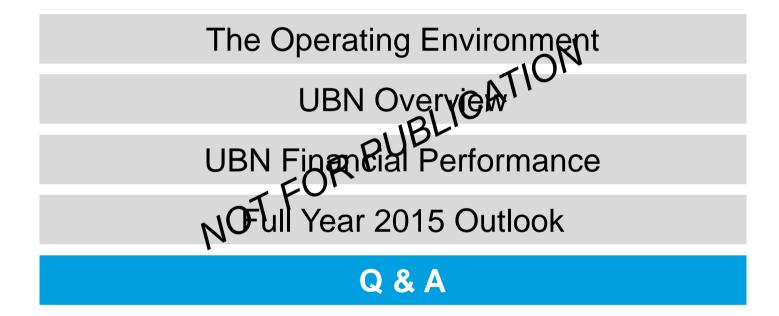
We expect to maintain our current performance trajectory through end of 2015



* Includes N6.3bn and N3.4bn gains from sale of subsidiaries for 2014 and 2015 respectively

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Appendix – 9M 2015 Group Finanolal Performance



9M 2015 Performance – Group Financial Highlights ⁽¹⁾

Balance Sheet	 Total Assets up 7% to N1,084bn (N1,009bn Dec 2014) Net Loans & Advances up 13% to N362bn (N313bn Dec 2014) Customer Deposits down to N527bn (N528bn Dec 2014) Equity up 7% to N233bn (N222bn Dec 2014)
Income Statement	 Net Interest Income up 5% to N40.0bn (N34.1bn 9M 2014) Non-Interest Income up 7% to N18.0bn (N16.8bn 9M 2014)² Net Operating Income up 9% to N53.6bn (N49.3bn 9M 2014)² Loss on sale of subsidiaties N0.5bn vs. gain on sale of N3.35bn for 9M 2014 Total expenses from 1% to N43.7bn (N44.2bn 9M 2014) Profit Before Tax up 104% to N10.1bn (N4.9bn 9M 2014)² Profit after tax up 108% to N10.5bn (N4.7bn 9M 2014)²
Key Ratios	 Loan to Deposit Ratio of 73% (64% as at December 2014) Net Interest Margin of 8.1% (8.2% for 9M 2014) Cost to Income ratio of 76% (76% in 9M 2014) Return on Equity of 5.5% (5.4% for 9M 2014)² Return on Asset of 1.2% (1.1% for 9M 2014)² Earning Per Share of 55.2 kobo (43.6 kobo for 9M 2014)³

(1) Unaudited financials

(2) Excludes gain on sale of subsidiaries from Q3-2014

(3) Q3-2014 profit includes gains of N3.3bn from sale of subsidiaries



9M 2015 Group Profit and Loss Statement

	9M 2015 N'million	9M 2014 N'million	% change
Gross earnings	84,719	79,594	6%
Interest income	66,636	55,858	19%
Interest expense	(26,607N	(17,733)	50%
Net interest income	~ NJ.102	38,125	5%
Impairment charge for credit loss	(4,454)	(5,594)	(20%)
Net interest income after impairment charge BL	35,548	32,531	9%
Net trading income	3,598	1,272	183%
Fees, commissions and othe operating Income	13,938	18,885	(26%)
Non interest income	17,536	20,157	(13%)
Operating Income	53,084	52,688	1%
Net impairment loss on financial assets	-	433	(100%)
Operating expenses	(43,704)	(44,211)	(1%)
Profit/(loss) before tax from discontinued operations	176	(625)	(128%)
Profit before tax	9,556	8,285	15%
Income tax expense	(219)	(201)	9%
Profit after tax	9,337	8,084	15%



9M 2015 Group Balance Sheet

	Sep-2015 N'million	Dec-2014 N'million	% change
ASSETS			
Cash and cash equivalents	100,201	121,960	(18%)
Non-pledged trading assets	28,239N	745	>100%
Pledged assets	RT.140'	83,935	7%
Derivative assets held for risk management	CA9540 361,515	7	(100%)
Loans and advances to customers	361,515	312,797	16%
Investment in equity accounted investor	24	24	0%
Investment securities	177,679	197,200	(10%)
Trading properties	1,124	1,930	(42%)
Property and equipment	50,096	49,521	1%
Intangible assets (software)	3,705	2,422	53%
Deferred tax assets	95,883	95,883	0%
Cash reserve requirement	151,911	113,376	34%
Other assets (excluding CRR)	16,143	8,931	81%
	1,076,459	988,731	9%
Assets classified as held for sale	7,064	20,426	(65%)
TOTAL ASSETS	1,083,523	1,009,157	7%



9M 2015 Group Balance Sheet (contd.)

	Sep-2015 N'million	Dec-2014 N'million	% change
LIABILITIES			
Derivative liabilities held for risk management	-	7	100%
Deposits from banks – FCY	67,313N	61,890	100%
Deposits from customers	525,698	527,617	(0%)
Current tax liabilities	C ¹ 517	822	(37%)
Current tax liabilities Other Liabilities Retirement benefit obligations	154,112	110,260	40%
Retirement benefit obligations	244	845	(71%)
Other borrowed funds	100,199	78,135	28%
Liabilities classified as held for sale	1,097	7,347	(85%)
TOTAL LIABILITIES	850,380	786,923	8%
EQUITY			
Share capital and share premium	400,109	400,109	0%
Retained earnings / (accumulated loss)	(240,334)	(242,969)	(1%)
Other reserves	73,368	65,094	13%
Equity attributable to equity-holders of the bank	233,143	222,234	5%
TOTAL LIABILITIES AND EQUITY	1,083,523	1,009,157	7%

