

H1 2017 Financial Results Presentation

August 7, 2017



Disclaimer



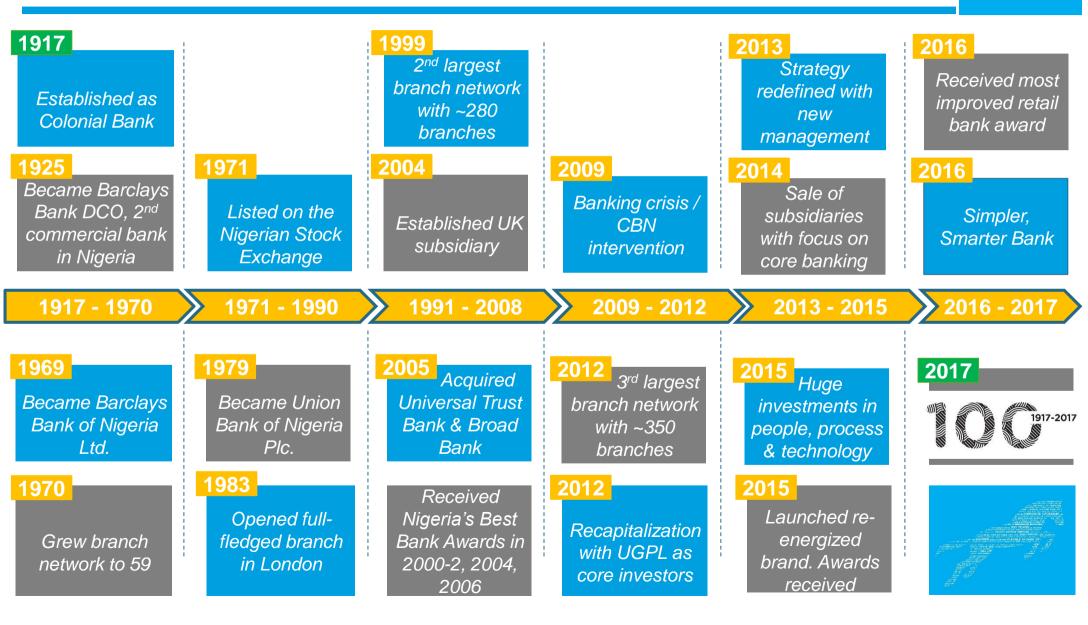
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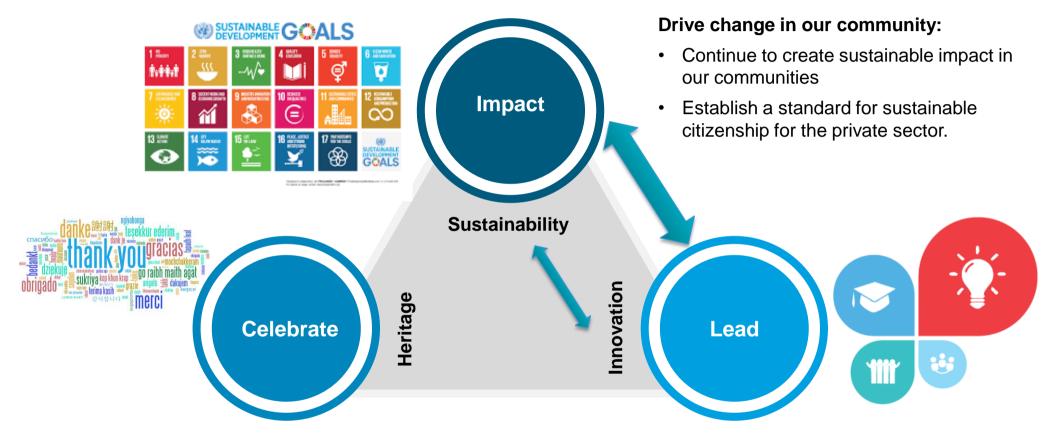


UBN – Celebrating 100 Years of Strength, Reliability and Growth





Union @ 100 – Celebrate. Impact. Lead.



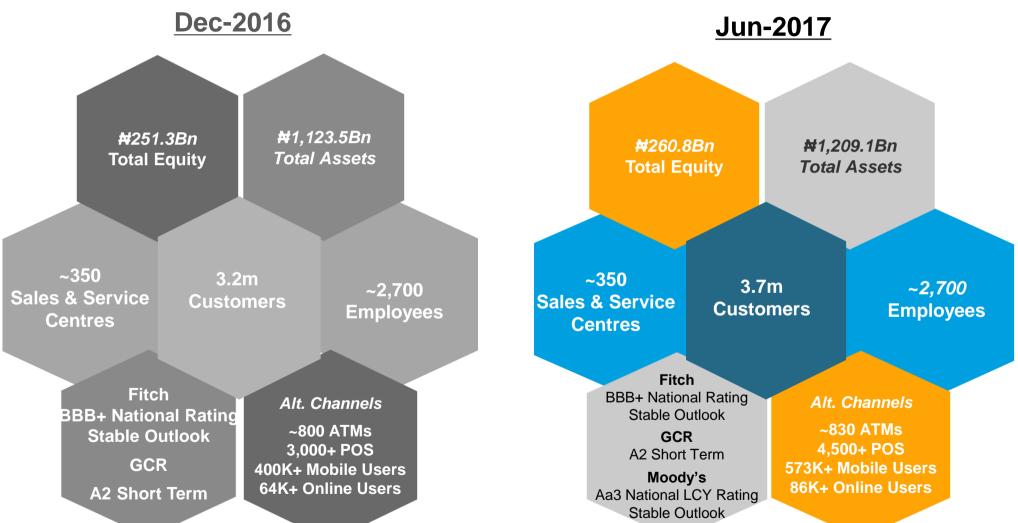
We have a rich, long heritage made possible by key stakeholders in our journey and we must celebrate them:

• Employees, Customers, Alumni, Other stakeholders

How we will lead in the future:

 Be at the leading edge of innovation, placing emphasis on enhancing customer experience and driving social innovation

Union Bank at a Glance



5





Celebrating 100 years of strength, reliability and growth.



The Operating Environment
 Union Bank Update
 H1 2017 Financial Performance
 Looking Ahead



Drive your business at optimal speed!

Times are tough but your business can be tougher. With a UnionAccelerate account, you get the flexibility of unlimited withdrawals, competitive interest rates & zero maintenance fees.

Talk to us today.

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The Operating Environment

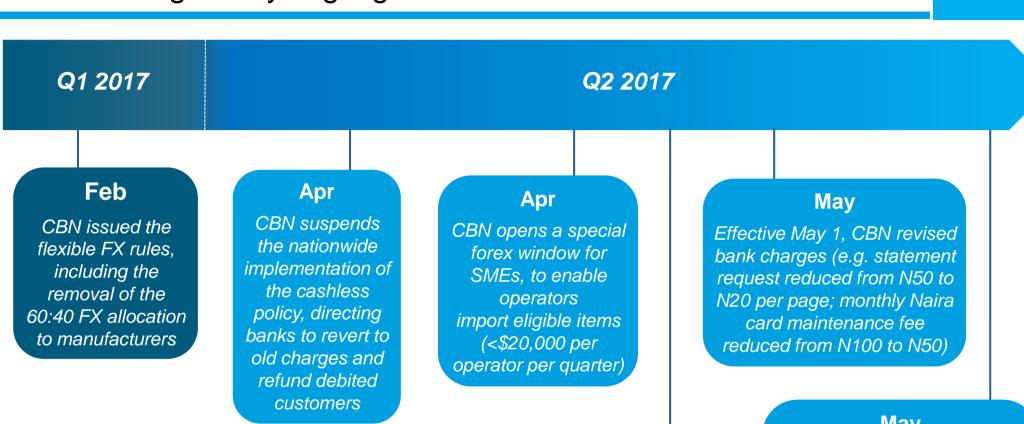
Emeka Emuwa Chief Executive Officer

Macro-Economic Trends Jun-16 Sep-16 Dec-16 Mar-17 Jun-17 Nigeria's GDP is projected to expand $0.8^1 - 1\%^2$ in 2017. Real In Q1'17, GDP contracted by 0.5% YoY, a slower rate of GDP -0.5% decline compared to contractions of 1.7% in Q4'16 and Growth -1.7% 0.7% in Q1'16. -2.3% Rate -1.5% Despite the decline in crude oil prices, sustained • 30.3 production levels maintained the external reserves value 30.3 at \$30.3bn as at Jun'17. The external reserves rose to External 25.8 \$30.7bn at the end of July, following a slight increase in 26.4 Reserves 24.5 global oil prices. Crude oil (Bonny Light) prices declined ~10% to \$46.9 in 53.9 51.9 50.6 48.5 Jun'17, from \$51.9 in Mar'16 due to an oversupply of Crude Oil crude oil in the market. Since then, oil prices have risen (Bonny Light) 46.9\$/barrel above \$50, improving to \$51.4 on Aug 4th. CBN's official FX rate remained flat at ₩306/\$. The new BDC Rate N/\$ NAFEX/IEFX rate opened at ₩380/\$ in May, and closed 368 **NAFEX Rate** 320 at ₩366/\$ at the end of June. The BDC rate appreciated Ó N/\$ -366 to ₩368/\$ at the end of June. Today, the multiple Official exchange rates continue to show signs of convergence. 305 306 283 306 305 Rate N/\$ 197 Inflation rate eased to 16.1% in June'17, having reached 17.9% 18.6% 17.3% 16.1% 16.5% an all year high of 18.6% in Dec'16 driven by the Inflation increased price of general consumer goods.

Source: CBN, NBS , FDC, OPEC, other research Notes: 1 IMF GDP forecasts; 2 World bank GDP growth forecasts

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H1 2017 Regulatory Highlights



Apr

CBN introduces the "Investors' & Exporters' FX Window" in efforts towards boosting liquidity in the forex market and ensuring timely execution and settlement for eligible transactions

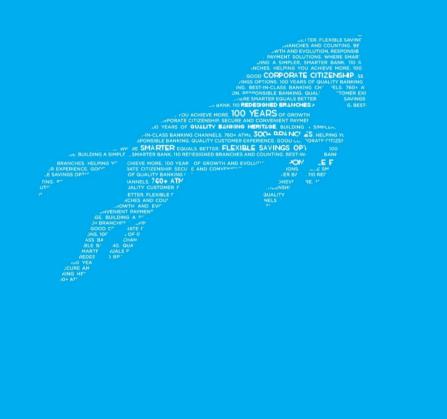
May

100-

The Monetary Policy Committee sustained its tight monetary policy position; maintained the liquidity ratio, monetary policy rate and cash reserve ratio at 30%, 14% and 22.5%, respectively



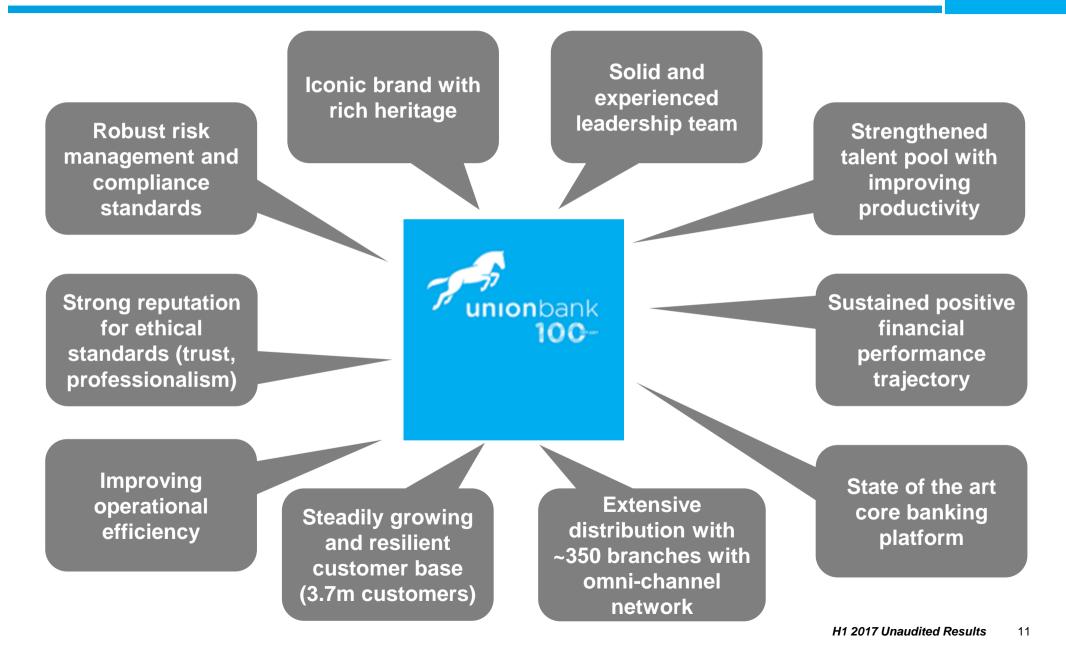
Celebrating 100 years of strength, reliability and growth.



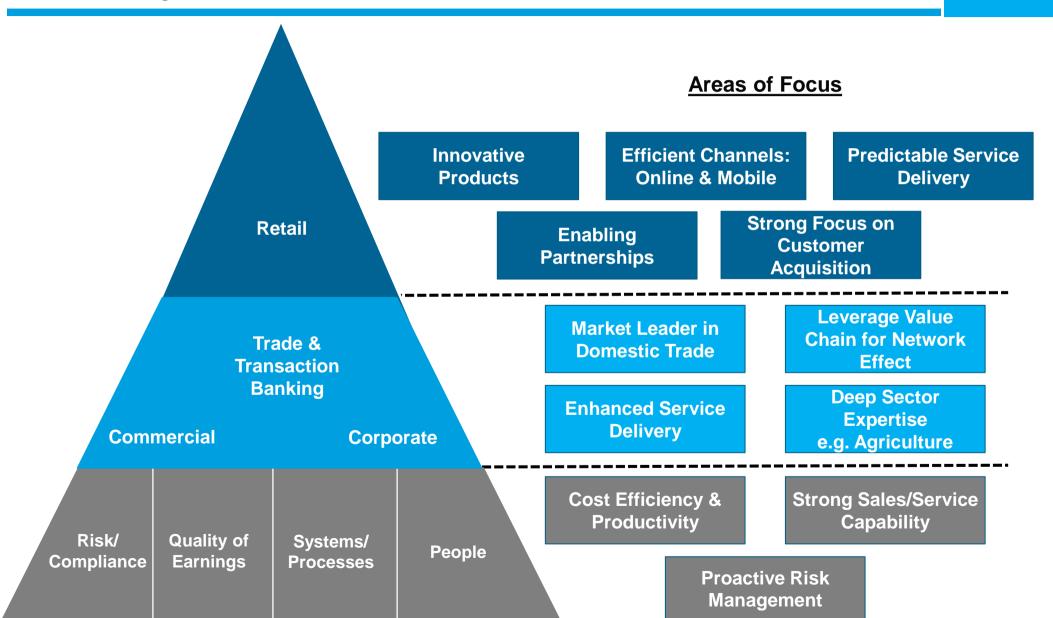
2 Union Bank Update



Union Bank – A Simpler, Smarter Bank



Our Strategic Priorities



unionbank



Omni-channel network with fastest growing digital penetration



>52x growth in active mobile banking users since 2012 (~573k vs. ~11k)



Almost 11x growth in active online banking users since 2012 (>86k vs. ~8k)



~60% of clients active on Union One



Almost 10x growth in active debit card users since 2012 (~1.97m vs. ~200k)



>3x growth in number of active ATMs across Nigeria since 2012 (~830 vs. ~270)

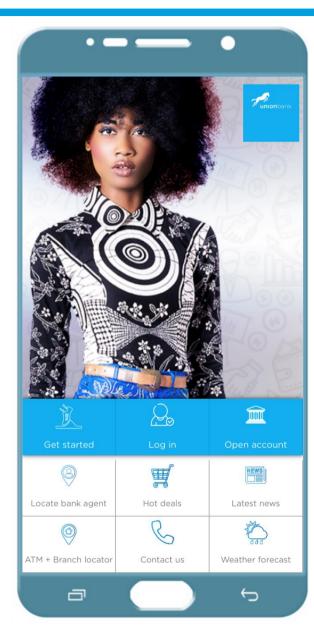


8 new smarter banking centres for self-service (vs. only 1 in 2013)

Latest Flexcube & State of the Art Data Centre



Launched New UnionMobile and USSD code







Launched New Ad Campaign for Mobile and USSD Platforms

Don't be an Uncle Thomas. Clear Your Doubt

Uncle Thomas is someone we all know too well.

He is that voice in our head. The "*are you sure you are sure*" question. The *yimu yimu*' mindset that tells you, no one can be trusted.

You won't be wrong if you said we all have trust issues. Everyday we experience episodes of *"the more you look, the less you see".* So, we have to shine our eyes like halogen lamp. We don't just need to be sure, we need to be double sure.

Yes, life deals us lemons everyday, but how long can we continue like this? We need a new energy. We need a new way to look at things. We need to speak to the Uncle Thomas in all of us. That suspicious mindset that robs us of our creativity, that asks us to close our hearts to hope.

You see, they don't call us a resilient people for nothing. We must keep pushing through our past experiences... for ourselves, and for our future.

So when next a new opportunity comes along, don't be an Uncle Thomas. Believe... and Clear Your Doubt.



Don't be an Uncle Thomas. Clear Your Doubt



Do more on the new UnionMobile app

We've raised the bar on simpler, smarter banking with the new UnionMobile app. Of course to enjoy these benefits, you have to first believe. Go ahead, download the new UnionMobile app... Clear your doubt



Other Achievements

1 Union @100	2 Expanded Product Portfolio	3 Upgraded Branches	Community and Sustainability Achievements
 Customer celebrations and branch launches in Edo, Kano and Rivers Launch of the Centenary Art & Centenary Innovation Challenges Celebrating the arts with the youth, in partnership with iOpenEye Launch of a monthly panel discussion series, "Banking the Future" on CNBC Africa, as part of our Thought Leadership initiatives for the year; three episodes aired 	 In addition to 5 Retail products and 20 bancassurance solutions launched in 2016, we launched: UnionAccelerate – for Commercial clients UnionKorrectQatar – a target savings product UnionSelf-Employed – A loan product for the informally employed 	 25+ projects in progress; 20 projects completed in H1'17 180+ total branches transformed Image: A stransformed Image: A	 Launch of the maiden edition of the Union Bank Citizenship, Sustainability and Innovation (CSI) report in May Partnership with Junior Achievement Nigeria (JAN) on the Leadership, Empowerment Achievement & Development (LEAD) Camp for Girls 2017 Sponsored the Nigerian Stock Exchange (NSE) Corporate Challenge Race Against Cancer Refurbished and equipped library at Mariam Alooma Muktar (MAMS) Secondary School, Kano





A simpler, smarter way to spend your 8am - to - 6pm Naira

Cardless withdrawal	26*7*Amount#
Buy airtime for yourself	*826*amount#
Buy airtime for others	*826*amount*mobile number#
Transfer money to Union B	lank *826*1*amount*accountNo#
Transfer money to other b	anks *826*2*amount*accountNo#
Pay merchants (mCash)	*826*22*merchantcode*amount#

3 H1 2017 Financial Performance

Oyinkan Adewale Chief Financial Officer



Group Key Financial Highlights – H1 2017

Gross Earnings	• Up 23% to ₦73.7bn (₦60.1bn in H1 2016)
Profit Before Tax (PBT)	• Up 7% to ₦9.5bn (₦8.9bn in H1 2016)
Interest Income	• Up 32% to ₦58.3bn (₦44.3bn in H1 2016)
Net Interest Income after Impairment	• Up 19% to ₦26.3bn (₦22.2bn in H1 2016)
Non-Interest Revenue	• Down 2% to ₦15.4bn (₦15.7bn in H1 2016)
Customer Deposits	 Up 15% to ₦759.3bn (₦658.4bn Dec 2016); customer confidence continues to strengthen; successful liability generation strategies
Gross Loans	 Down 5% to ₦511.0bn (N535.8bn Dec 2016); improving FX availability facilitated liquidation of mature obligations in the FCY loan book



Bank Key Financial Highlights – H1 2017

Gross Earnings	• Up 20% to ₦71.0bn (₦59.0bn in H1 2016)
Profit Before Tax (PBT)	 Down marginally by 4% to ₦8.7bn (₦9.1bn in H1 2016)
Interest Income	• Up 30% to ₦56.1bn (₦43.3bn in H1 2016)
Net Interest Income after Impairment	• Up 15% to ₦24.4bn (₦21.2bn in H1 2016)
Non-Interest Revenue	• Down 5% to ₦14.9bn (₦15.7bn in H1 2016)
Customer Deposits	 Up 18% to ₦749.5bn (₦633.8bn Dec 2016); customer confidence continues to strengthen; successful liability generation strategies
Gross Loans	 Down 6% to ₦485.6bn (N518.3bn Dec 2016); improving FX availability facilitated liquidation of mature obligations in the FCY loan book



H1 2017 Performance – Group Financial Highlights

		Jun-2017	Dec-2016	Δ
Dalaana	Assets	1,325.1	1,252.7	6%
Balance Sheet	Gross Loans	511.0	535.8	(5%)
Sheet (料 'bn)	Customer Deposits	759.3	658.4	15%
	Equity	281.8	271.7	4%
Key	Loan to Deposit Ratio	67.3%	81.4%	(14.1%)
Ratios	Non-Performing Loan Ratio	8.2%	6.9%	1.3%
		H1 2017	H1 2016	Δ
	Gross Earnings	73.7	60.1	23%
	Interest Income	58.3	44.3	32%
	Net Interest Income	31.7	30.9	3%
Income Statement	Non-Interest Income	15.4	15.7	(2%)
(₩ 'bn)	Credit Impairment	(5.4)	(8.8)	(39%)
	Operating Expenses	(32.4)	(29.1)	11%
	Profit Before Tax	9.5	8.9	7%
	Profit After Tax	9.2	8.8	5%
	Net Interest Margin	7.9%	9.1%	(1.2%)
	Cost to Income Ratio	68.7%	62.4%	6.30%
Key	Return on Equity	6.8%	6.9%	(0.1%)
Ratios	Return on Assets	1.5%	1.6%	(0.1%)
	Net Asset Value per share	N16.40	N14.93	10%
	Earnings Per Share	54k	52k	2k



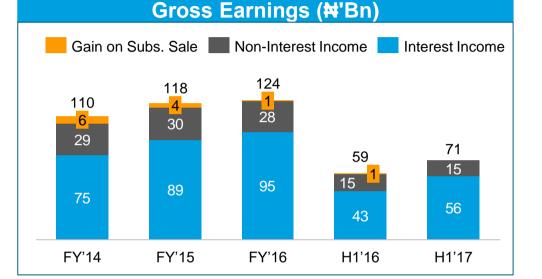
H1 2017 Performance – Bank Financial Highlights

		Jun-2017	Dec-2016	Δ
Deleves	Total Assets	1,209.1	1,123.5	8%
Balance	Gross Loans	485.6	518.3	(6%)
Sheet	Customer Deposits	749.5	633.8	18%
(₦ 'bn)	Equity	260.8	251.3	4%
Key	Liquidity Ratio (regulatory minimum - 30%)	37.0%	33.1%	3.9%
Ratios	Loan to Deposit Ratio	64.8%	81.8%	(17%)
	Non-Performing Loan Ratio	8.6%	7.1%	1.5%
		H1 2017	H1 2016	Δ
	Gross Earnings	71.0	59.0	20%
	Interest Income	56.1	43.3	30%
	Net Interest Income	29.8	30.0	(1%)
Income Statement	Non-Interest Income	14.9	15.7	(5%)
(₩ 'bn)	Credit Impairment	(5.3)	(8.7)	(39%)
	Operating Expenses	(30.8)	(28.0)	10%
	Profit Before Tax	8.7	9.1	(4%)
	Profit After Tax	8.6	9.0	(4%)
	Net Interest Margin	8.8%	8.8%	-
	Cost to Income Ratio	68.9%	61.4%	7.5%
Key	Return on Equity	6.8%	7.7%	(0.9%)
Ratios	Return on Assets	1.5%	1.7%	(0.2%)
	Net Asset Value per share	N15.40	N13.79	12%
	Earnings Per Share	51k	53k	(2k)



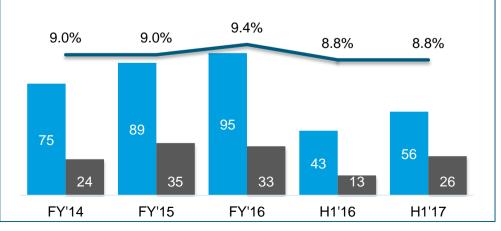
Continued revenue growth

- Bank Gross Earnings up 20% to ₦71.0bn (₦59.0bn in H1'16)
- **Bank Interest Income** up 29%, driven by loan book growth
- **Non-Interest Income** down slightly by 5% to ₩14.9bn; excluding one-off gains of ₦3.4bn in FX reval and ₩752m in subsidiary sales in H1'16, NII grew by 29%
- Net Interest Income after Impairment up 15% (₩24.5bn H1'17 vs. ₩21.2bn H1'16)
- ₩1.7bn in **Recoveries** in H1'17 vs. ₩0.7bn in H1'16



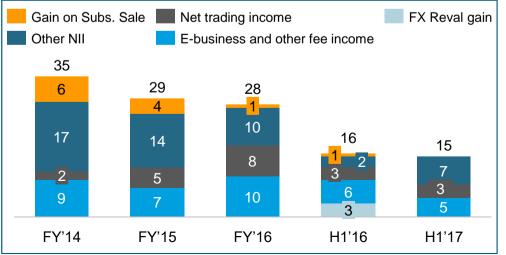
Interest Income & Interest Expense (#'Bn)

Interest Income Interest Expense — Net Interest Margin



UBN FINANCIAL PERFOMANCE



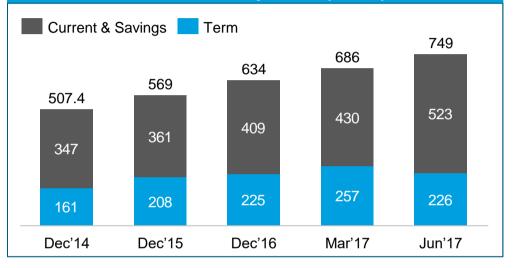


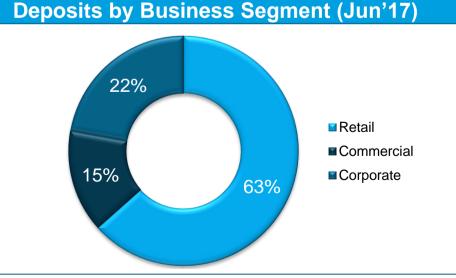


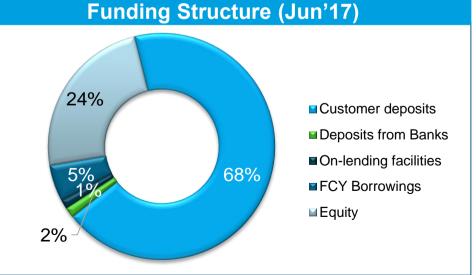
Increased deposits driven by product penetration & customer growth

- Customer Deposits up 18% to ₩749.5bn (₩633.8bn • as at Dec 2016); low cost deposits increased to 69% of total deposits vs. 65% in Dec 2016
 - Growth led by new product offerings, increased market penetration and financial inclusion initiatives, as well as improved customer adoption
 - ~69% YoY increase in new-to-bank customers
 - ~120% growth YoY in active mobile subscribers
 - ~65% growth YoY in active online subscribers
 - ~35% growth YoY in active cards

Customer Deposits (HBn)





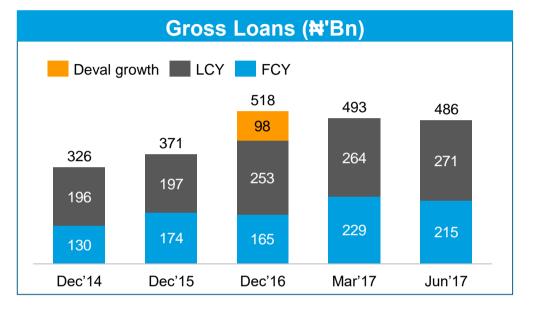


UBN FINANCIAL PERFOMANCE

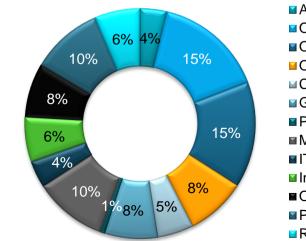


Strategic focus on rebalancing of loan book

- Bank Gross Loans down 6% to ₦485.6bn (₦518.3bn in Dec'16): improving FX availability facilitated liquidation of mature obligations in the Fcy book
- Fcy loan book down 13% YoY; Lcy loan book up 10% YoY
- Fcy loan book now 44% of Gross Loans vs 51% at Dec 2016

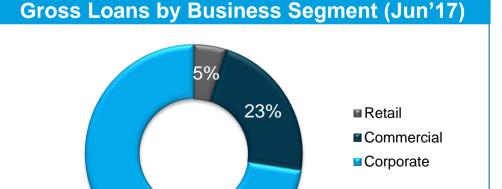


Gross Loans by Sector (Jun'17)



AgricultureO & G Upstream

- O & G Downstream
- O & G Services
- Construction
- General Commerce
- Public Sector
- Manufacturing
- IT & Telecomms
- Individuals
- Others
- Power & Energy
- Real Estate



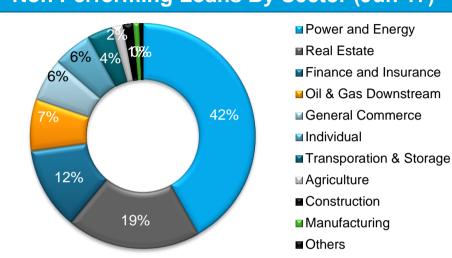
72%



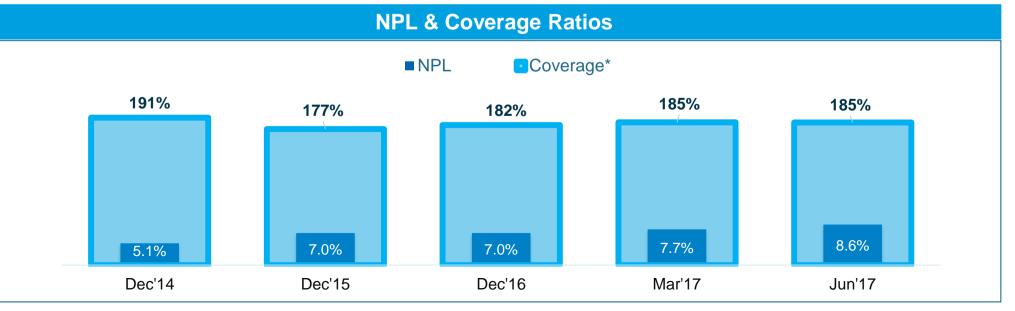


Strong focus on recoveries and adequate provisioning

- NPL Ratio of 8.6% at Jun'17 (7.1% Dec'16), reflects the drop in Gross Loans
- **Coverage Ratio** of 185.2% at H2'17 (181.8% Dec'16) reflects adequate provisioning
- We remain focused on NPL recovery and continuous monitoring of loan book
 - ₩1.7bn in **Recoveries** in H1 2017 vs. ₩724m in H1 2016 (133% increase)



Non Performing Loans By Sector (Jun'17)



*Includes regulatory risk reserves



Thinking about your goals? Take a shot with UnionGoal.

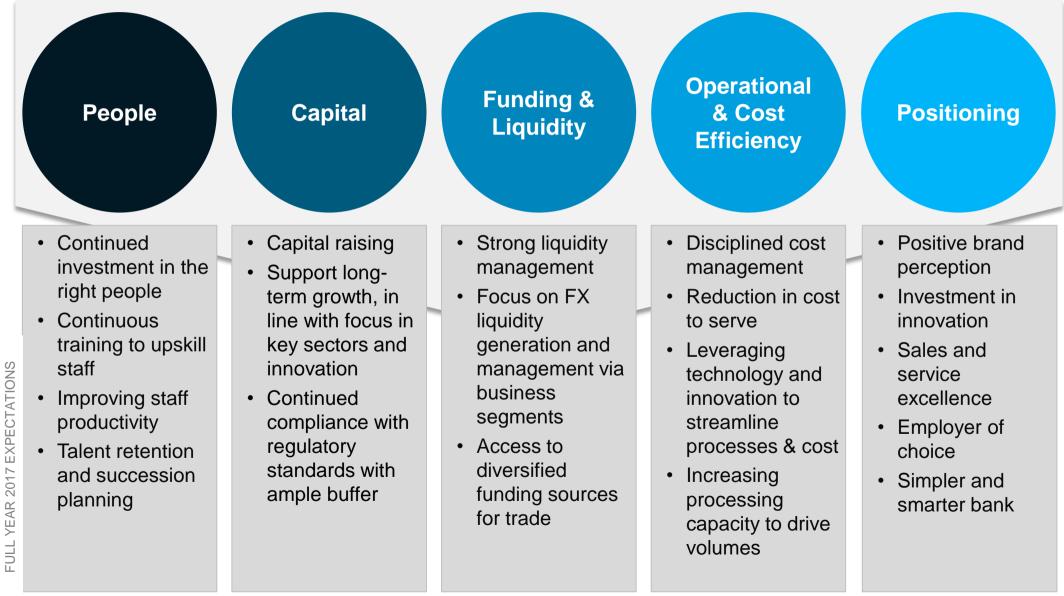
Thinking about becoming a millionaire? Let's help you get started. You can achieve your dream in 5 years or less!



Looking Ahead

Emeka Emuwa Chief Executive Officer

Recap: 2017 Priorities



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N50bn

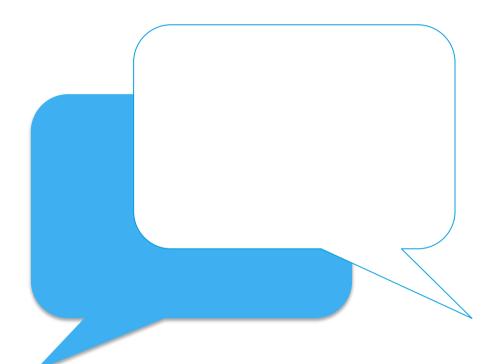


December 2016, we obtained approval In from shareholders to raise up to ₩50 billion in Tier 1 capital via a rights issue, to support our business growth and comply with regulatory requirements.

- We have appointed leading financial and legal advisors.
- In May 2017, we obtained CBN's "no-objection" to undertaking the rights issue.
- SEC's approval is anticipated this quarter, upon review of our pricing decision and board resolution, followed by NSE filing/approval.
- We expect to complete the rights issue process by the end of 2017.
- Upon successful completion of the rights issue, we anticipate CAR to be above the current industry average and well above regulatory requirements.

Size of Rights Issue

H1 2017 Unaudited Results 28









Live your passion!

You can win a roundtrip ticket to Qatar to experience the beautiful game when you save at least ₦5,000 every month with UnionKorrect

Speak to a sales representative to find out how you can win.



Your simpler, smarter bank. www.unionbankng.com customerservice⊛unionbankng.com/ 0700 700 700 700 700 f unionbankng 🎽 unionbankng 💽 unionbankng

terms and conditions apply.

Appendix -

Group Financial Performance



H1 2017 Performance – Group Profit and Loss Statement

GROUP FINANCIAL PERFOMANCE

₩' million	H1'17	H2'16	H1'16	%Δ vs H2'16	%Δ vs H1'16
Gross earnings	73,682	66,521	60,069	101%	23%
Interest income	58,251	53,658	44,344	9%	31%
Interest expense	(26,533)	(19,566)	(13,397)	36%	98%
Net interest income	31,718	34,092	30,947	(7%)	2%
Impairment charge for credit loss	(5,377)	(7,802)	(8,780)	(31%)	(38%)
Net interest income after impairment charge	26,341	26,290	22,167	0.2%	19%
Fees, commissions and other operating Income	10.356	16,102	11.712	(36%)	(12%)
Non interest income	15,431	12,863	15,725	19.9%	(2%)
Operating Income	41,772	39,153	37,892	7%	10%
Net impairment write-back on other financial assets	102	528	165	(81%)	(38%)
Operating expenses	(32,414)	(32,868)	(29,132)	(1%)	11%
Profit before tax	9,460	6,813	8,925	39%	6%
Profit after tax	9,200	6,630	8,761	39%	5%



June 2017 Performance – Group Balance Sheet

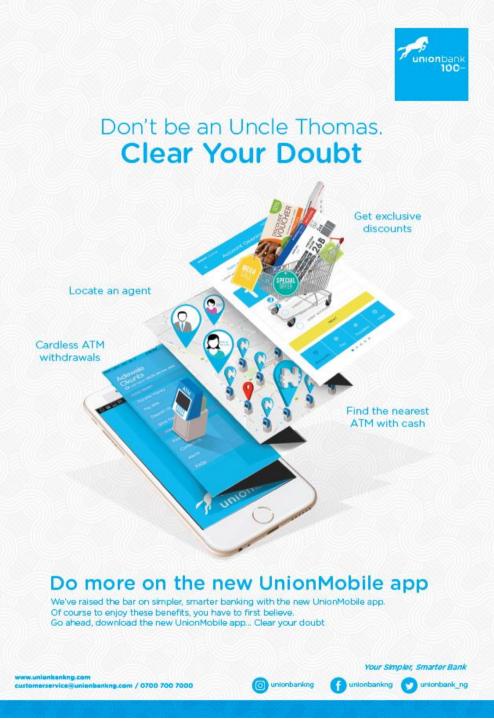
GROUP FINANCIAL PERFOMANCE

₩' million	Jun-2017 ☆ 'million	Dec-2016 ₦ 'million	%Δ
Assets			
Cash and cash equivalents	183,075	136,194	34.4%
Non-pledged trading assets	22,976	8,323	176.1%
Pledged assets	49,736	53,430	(6.9)%
Derivative assets held for risk management	96	2,747	(96.5%)
Loans and advances to customers	477,646	507,190	(6%)
Investments in equity accounted investee	-	-	-
Investment securities	190,694	181,720	4.9%
Trading properties	1,348	2,309	(41.6%)
Investment properties	4,775	4,347	9.8%
Property and equipment	53,054	52,800	0.5%
Intangible assets (software)	4,600	3,374	36.3%
Deferred tax assets	95,910	95,910	-
Cash reserve requirement	190,474	154,954	22.9%
Other assets	48,104	47,344	1.6%
Defined benefit assets	2,252	1,643	37.1%
Assets classified as held for sale	397	397	_
Total Assets	1,325,138	1,252,682	5.7%



June 2017 Performance - Group Balance Sheet (cont'd)

Ħ' million	Jun-2017 Ħ'million	Dec-2016 Ħ' million	%Δ
Liphilition			7οΔ
Liabilities Deposits from banks	101,802	90,266	12.8%
Deposits from customers	759,266	658,444	15.3%
Current tax liabilities	469	465	0.9%
Deferred tax liabilities	105	101	4.0
Derivative liabilities held for risk management	445	13	>100%
Other Liabilities	111,403	141,404	(21.2)%
Retirement benefit obligations	873	805	8.4%
Other borrowed funds	68,931	89,514	(23.0%)
Total Liabilities	1,043,294	981,012	6.3%
Equity			
Share capital and share premium	401,304	400,109	0.3%
Retained earnings / (accumulated loss)	(238,962)	(244,183)	(2.1%)
Other reserves	114,948	110,633	3.9%
Equity attributable to equity-holders	276,666	266,559	3.8%
Non-controlling interest	5,177	5,111	1.3%
Total Equity	281,843	271,670	3.7%
Total Liabilities and Equity	1,325,138	1,252,682	5.8%



Bank Financial Performance

Appendix -

B



H1 2017 Performance – Bank Profit and Loss Statement

UBN FINANCIAL PERFOMANCE

₩ 'million	H1'17	H2'16	H1'16	%∆ vs H2'16	%∆ vs H1'16
Gross earnings	71,002	64,459	58,996	10.1%	20.3%
Interest income	56,077	52,024	43,339	8%	29%
Interest expense	(26,324)	(19,499)	(13,370)	35%	97%
Net interest income	29,753	32,525	29,969	(9%)	(1%)
Impairment charge for credit loss	(3,307)	(7,753)	(8,733)	(57%)	(62%)
Net interest income after impairment charge	24,446	24,772	21,236	(1.3%)	15%
Fees, commissions and other operating	9,959	15,548	11,742	(36%)	(15%)
Non interest income	14,925	12,435	15,657	20%	(4.7%)
Operating Income	39,371	37,207	36,893	6%	7%
Net impairment write-back on other financial assets	102	552	165	(82%)	(38%)
Operating expenses	(30,801)	(30,758)	(28,006)	0%	10%
Profit before tax	8,672	7,001	9,052	24%	(4%)
Profit after tax	8,586	6,923	8,962	24%	(4%)



June 2017 Performance – Bank Balance Sheet

₩'million	Jun'17 Ħ'million	Dec'16 Ħ'million	%Δ
Assets			
Cash and cash equivalents	102,085	35,536	>100%
Non-pledged trading assets	22,976	8,323	>100%
Pledged assets	49,736	53,430	(6.9)%
Derivative assets held for risk management	96	2,747	(96.5)%
Loans and advances to customers	452,577	489,890	(7.6)%
Investment securities	176,726	166,759	6.0%
Trading properties	513	1,124	(54.4)%
Investment in subsidiaries	10,567	10,567	0%
Property and equipment	52,847	52,567	0.5%
Intangible assets (software)	4,150	2,859	45.2%
Deferred tax assets	95,875	95,875	0%
Cash reserve requirement	190,474	154,954	22.9%
Other assets	47,937	46,884	2.2%
Defined benefit assets	2,252	1,643	37.1%
Assets classified as held for sale	325	325	_
Total Assets	1,209,136	1,123,483	7.6%



June 2017 Performance - Bank Balance Sheet (cont'd)

	Jun-17 Ħ'million	Dec-16 Ħ'million	%Δ
Liabilities			
Deposits from banks – FCY	16,540	4,351	>100%
Deposits from customers	749,463	633,827	18.2%
Current tax liabilities	106	177	(40.1)%
Derivative Liabilities held for risk management	445	13	>100%
Other liabilities	109,721	141,191	(22.3)%
Retirement benefit obligations	844	773	9.2%
Other borrowed funds – FCY	71,263	91,812	(22.4%)
Total liabilities	948,382	872,144	9%
Equity			
Share capital and share premium	401,304	400,109	0.3%
Treasury shares	(624)	-	(>100%)
Retained earnings / (accumulated loss)	(243,194)	(247,868)	(1.9)%
Other reserves	103,268	99,098	4.2%
Equity attributable to equity-holders of the bank	260,754	251, 339	3.7%
Total liabilities and equity	1,209,136	1,123,483	7.6%



THANK YOU

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